

Priority Area	Initiative	Status
Community Outreach	<ol style="list-style-type: none"> 1. Reaffirmed role of Continuing Ed 2. New community-oriented outreach centres 3. Special programming-community/professional organizations 4. Commercialization of research 5. Partnerships with aboriginal communities 6. Heritage projects 7. Engagement with schools/youth 	<ol style="list-style-type: none"> 1. External Review of Continuing Ed. completed; new Director appointed; new Director conducting operational review and developing strategic plan 2. CN Centre for Occupational Health; Atlantic Metropolis Centre for Immigration Studies; Centre for Spirituality and the Workplace; Canadian Centre for Ethics in Public Affairs (with AST); Centre for Leadership Excellence (all supported primarily by external funds, revenue generation) 3. MBA-CMA; Masters in Management for Coops and Credit Unions; CLE curriculum development for insurance brokers; upgrading Certificate for Teachers (Math, Linguistics, potentially Science) 4. two externally-funded Industry Liaison Officers; \$2.5m Atlantic Innovation Fund project; provisional patent in “green” chemistry; contract research policy drafted 5. Labrador Innu Project of Gorsebrook Research Institute in partnership with Innu Nation and Environment Canada (principal funder); on-going work with Mi’qmaq; membership in University of the Arctic; Management Diploma in Nunavut; language planning initiatives for preserving dialects among the Inuit 6. e.g. involvement with Pier 21; archaeological field schools at Grand Pre, Delap’s Cove etc.; SMU Library worked with AGNS re SMU antiphonal 7. Cosmic Rays in the Classroom (funded by Imperial Oil); PALS Program for youth at risk; sponsorship and participation in Junior Achievement’s “Economics of Staying in School” program

Priority Area	Initiative	Status
---------------	------------	--------

RISING TO CHALLENGES/OPPORTUNITIES		
Research and Scholarship	<ol style="list-style-type: none"> 1. Clusters of excellence 2. Expansion of research facilities 3. Increased research funding 4. Research Chairs and Professorships 5. Maximize library resources to support research 	<ol style="list-style-type: none"> 1. Human Resource Management; Occupational Health; Atlantic Canada Studies; Astrophysics; Immigration Studies; International Development Studies; Criminology 2. new labs and equipment for High Performance Computing, Environmental Science, Geospatial Research, Taxonomy etc., bringing millions in CFI and matching funds; renovation of Science building, including ACEnet wing of Science Building; also Inglis St. house for GRI and CN Centre 3. Research funding rose from \$1.9m in 01/02 to \$8.8m in 06/07*, including \$765k in indirect costs funding (overhead) *not final numbers; total will be higher. 4. six Canada Research Chairs filled; Sobey Chair offer about to be extended to Dr. C. Mason, CIBC Professorship established in Business and Dr. J. Chamard appointed 5. electronic access to scholarly journals increased by an order of magnitude through participation in CFI-funded consortia; acquisitions budget of the library increased from 770k in 2000/01 to 1.1m in 2005/06

Priority Area	Initiative	Status
Graduate Studies	<ol style="list-style-type: none"> 1. Creation of the Faculty of Graduate Studies and Research 2. New graduate programs 3. Increased graduate student funding 4. Increased graduate enrollment 	<ol style="list-style-type: none"> 1. Faculty established; full-time Dean appointed in 2004 2. 2 new Ph.D. (Astronomy, Psychology) and 4 new Masters (M.Sc. in Applied Science, MMCCU, MBA-CMA, M.Fin.) 3. graduate funding \$1.65m (combined internal/external) in 05/06, up from c.\$350k in 02/03 4. total graduate students up to 520 in 05/6, from 450 in 02/03; sharp increase in research-based programs; executive programs level; MBA decline partly off-set by MBA-CMA and MMCCU
Student Satisfaction and Success	<ol style="list-style-type: none"> 1. 	

Priority Area	Initiative	Status
	3. Major increases in financial aid	3. aid reached \$3.2 m in 05/06, up from \$1.8 in 02/03
	4. Retention initiatives	4. Extreme FYI , ESP (pilots); Report of Task Force on Student Success presented to Senate in Jan. 07: top priority is comprehensive first-year success program
	5. Student services	5. new Career Development Centre; Summer Job Fairs; Career Counsellor for MBA
	6. Enrolment management	6. Student Recruitment Office established; sharp increase in enrolment from 01/02 to 03/04, followed by gradual then sharp decline (6% in
	7. Library	